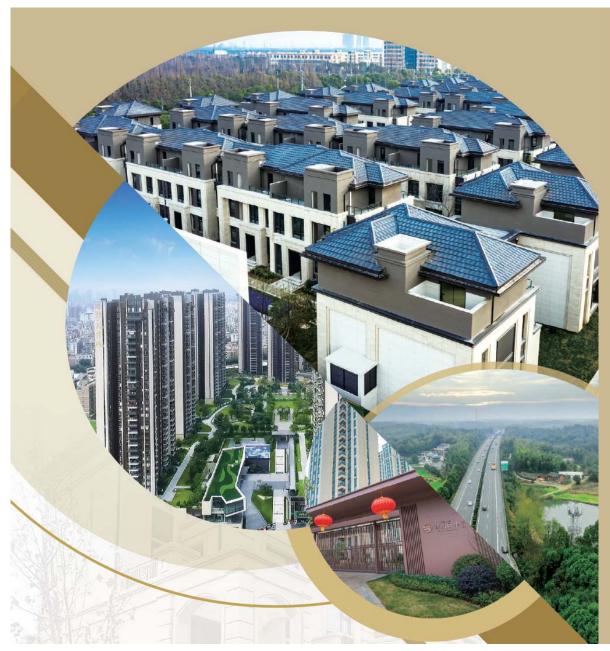


Road King Infrastructure Limited

路勁基建有限公司

(Incorporated in Bermuda with limited liability)

Stock Code: 1098



Investor Presentation
March 2020



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Company and business overview **Company highlights 2019 Financial highlights Recent developments** Q&A





Road King Infrastructure Limited

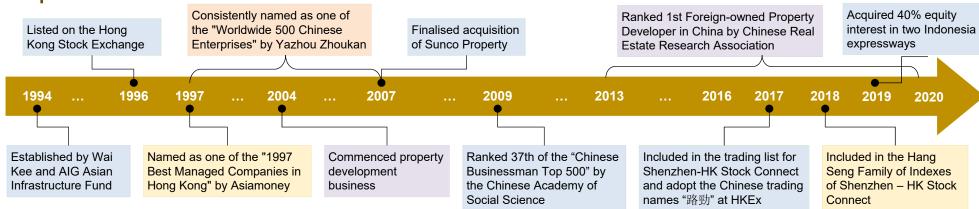
Company overview

- A prominent property developer in Mainland China and Hong Kong with land reserves of 7.35m sqm as of December 2019 mainly located in the Yangtze River Delta, Bohai Rim and Greater Bay Area regions
- A leading toll road investor and operator with over 25 years of experience. Its portfolio comprises five expressways spanning 340km across four provinces in Mainland China and two expressways spanning 206km in Indonesia as of December 2019
- Founded in 1994 and listed on SEHK (stock code: 1098) with a market capitalization of c. HK\$11.3bn as of 31 Dec 2019
- Honored as "No.1 of Best 10 China Foreign Estate Developers", and "Best 35 China Real Estate Listed Companies with Strongest Comprehensive Strengths" for 8 consecutive years (2013-2020)

Shareholding structure (as at 31 Dec 19)

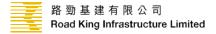


Corporate milestones









A leading premium developer of property and toll roads

Company Highlights

Progressive growth in property business

Property business

- A record high contracted sales of RMB38,691m in 2019 (20.4% increase from 2018)
- Maintain attractive profit margin at 35% in 2019
- Focus in Yangtze River Delta and Bohai Rim regions, with over 30 saleable projects
- Total land reserve of 7.35m sqm supporting 3-4 years development

Stable cash flows and expansion from toll road business

Toll road business

- ✓ Toll revenue from five expressways in PRC reached RMB3,162m in 2019
- ✓ Average Daily Traffic Volume of 260,000 vehicles for 2019
- ✓ Visible recurring cash flow generation
- √ 7 expressway projects spanning 546km in length
- Average remaining concession period of around 22 years

New business potential from investment and asset management business

Investment and asset management business

- Cultural attraction and tourism: Wuxi Meili project was completed by end of 2019 and acquired the land of first phase of the Zhengzhou Xinmi Project and contribute a land reserve of 250,000 sqm to the Group
- Entertainment and content development: continues to expand the businesses and the accumulated contracted sum amounted to RMB100m in 2019



Shanghai

Guangdong

Hong Kong

Property projects

Expressway projects













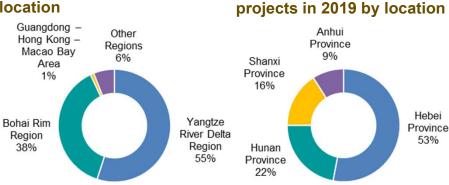
1 Key highlights of 2019 financial results

Revenue from expressway

Summary of results

(HK\$ m)	For the year 31 Decen 2019	% change	
Revenue	21,495	22,365	-4%
Gross profit	7,509	10,064	-25%
Gross profit margin	35%	45%	-10 p.p.
Share results of joint ventures	1,167	973	+20 p.p.
Profit for the period	3,677	3,699	-
Profit attributable to owners of the Company	3,028	2,988	+1%
Net profit margin	17%	17%	-
Basic earnings per share (HK\$)	4.04	3.99	+1%
Net assets per share attributable to owners of the Company (HK\$)	25.18	23.22	+8%
Cash received from toll road projects	689	827	-17%
Net gearing ratio ¹ (%)	52%	35%	+17 p.p

Property delivery in 2019 by location



Results highlights for 2019

Revenue

- ✓ Total revenue² has increased to HK\$31,168m, representing 15% increase as compared to 2018
- Gross profit margin has down to 35% due to the decrease in the delivery of high profit margin projects (i.e. in Tianjin and Suzhou)

Profit

- Increase in share of results of JVs mainly contributed by increase in contributions of property projects
- Net Profit and net profit margin were maintained at the same level compared to last year

Cash received from toll road projects

 Decrease in cash received was impacted by the new distribution policies from Tangjin and Baojin Exprewways

Gearing

 Net gearing ratio maintained at target level to deploy more resources to operations

Notes: ¹ Net gearing ratio = (Total debt - Total cash) / Total equity, where Total debt includes current and non-current bank and notes borrowings and Total cash includes pledged bank deposits, bank balances and cash ² Total revenue = Total revenue of the Group + Group's share of revenue of property joint ventures and associates + Group's share of toll revenue of infrastructure joint ventures

1 Key highlights of 2019 financial results

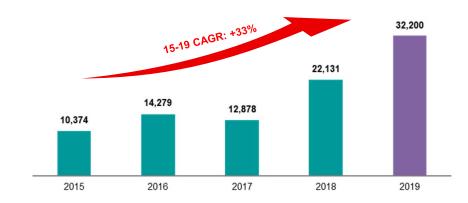
Robust sales momentum

Contracted sales (RMB m)

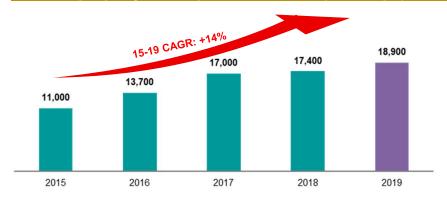


Proven execution ability in property delivery

Property delivery (including JVs and associate projects) (RMB m)

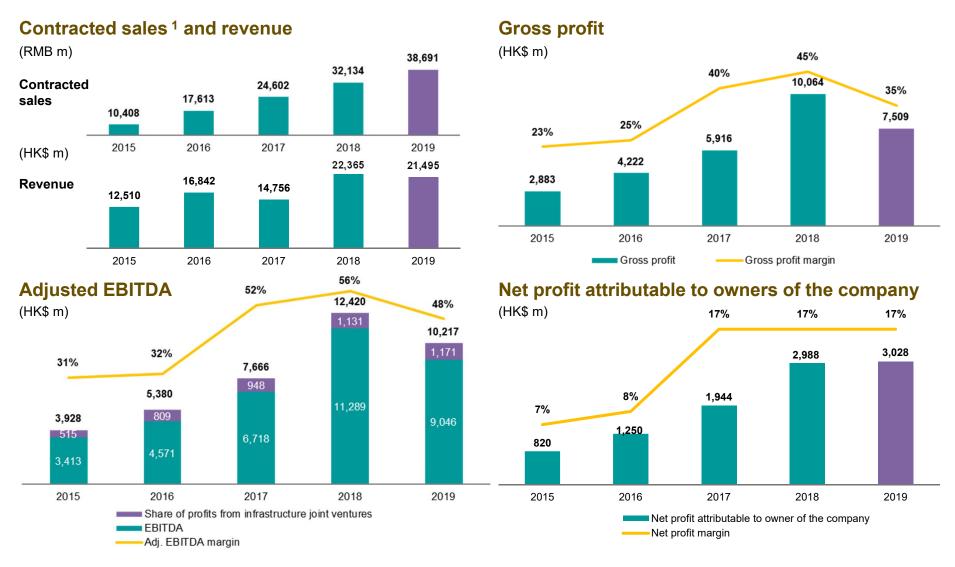


ASP for property development business (RMB/sqm)



Net profit for the period (HK\$ m) 15-19 CAGR: +45% 2,476 2,476 2015 2016 2017 2018 2019

2 Income statement performance

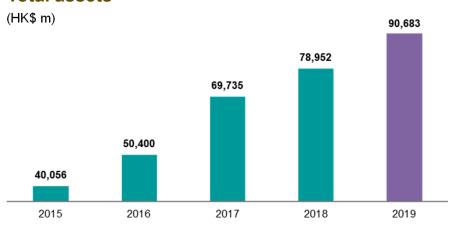


Note: 1 Comprises contracted sales from projects of property segment and investment and asset management segment

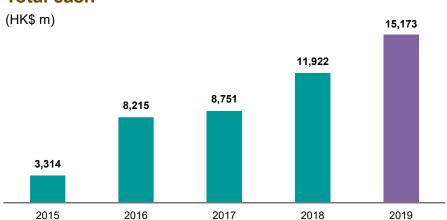


3 Balance sheet structure

Total assets

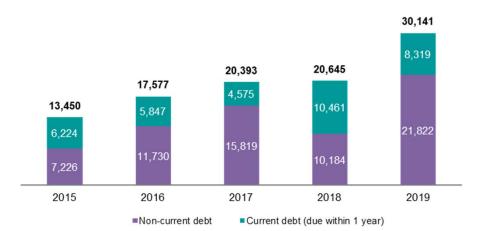


Total cash



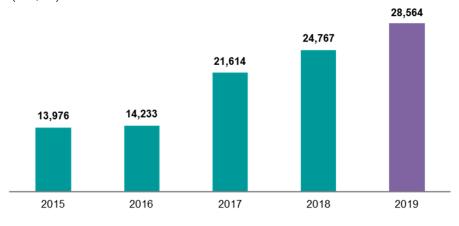
Total debt

(HK\$ m)



Total equity¹

(HK\$ m)



Note: ¹ Total equity includes perpetual capital securities



4 Segment performance

Revenue 1 breakdown by segment



Segment assets

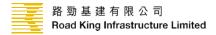


Segment profit



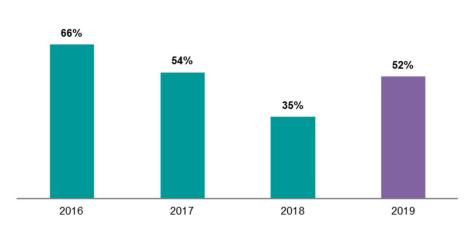
- •Property segment remains the largest segment of the Group
- •83% of the profit and 84% of the assets contributed by property segment
- •17% of the profit and 7% of the assets contributed by toll road business

Note: 1 Including share of revenue of joint ventures

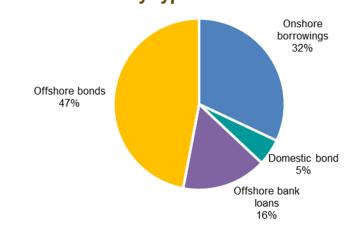


5 Sound credit profile supported by low leverage

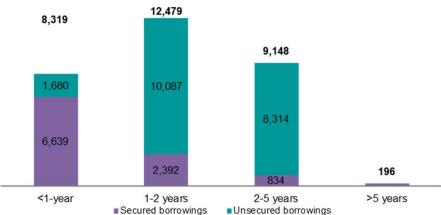
Net debt / Total equity 1



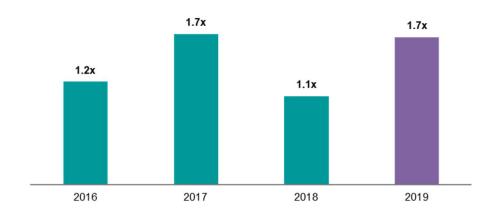
Debt breakdown by type ²



Debt maturity profile ² (HK\$ m)



Unrestricted cash ³ / ST debt



Total borrowings: HK\$30,141m

Notes: ¹ Total equity includes perpetual capital securities; ² As of 30 Jun 2019; ³ Bank balances and cash exclude the pledged bank deposits and restricted bank balance and cash for proceeds from pre-sale of properties



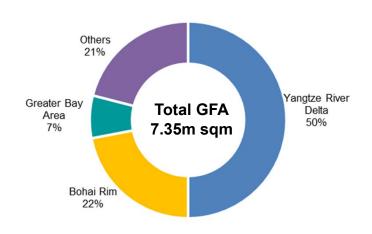
Company and business overview **Company highlights 2019 Financial highlights** Q&A



1 Strategically located high quality land bank

- √ The group has acquired 15 pieces of land with an aggregate floor are of 1.49m sqm in 2019 and land reserve was about 7.35m sqm as at 31 December 2019
- ✓ The property segment acquired 14 pieces of land for residential purpose, through listing-for-sale and co-development with competent enterprises in 2019, with an aggregate floor area of about 1,240,000 sqm
- ✓ The investment and asset management segment also acquired a piece of land in Zhengzhou with an aggregate floor area of 250,000 sqm for Cultural, Tourist and Commercial Business

2019 land bank by region



2019 land bank by province



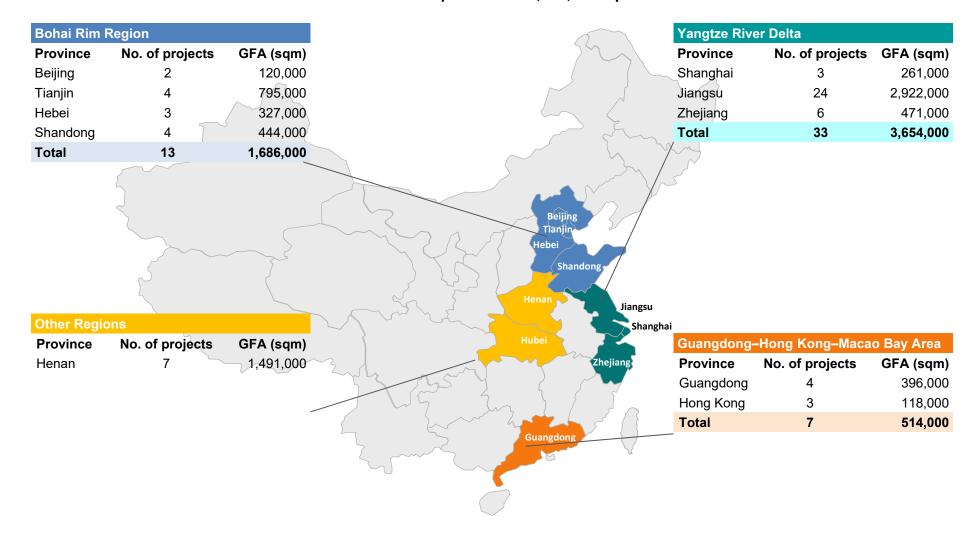
1 Strategically located high quality land bank

New Land Acquisition in 2019

					Total Consideration	
		Attributabl				
<i></i>	Projects	e interest	Land Area (sqm)	GFA (sqm)	(RMB'm)	
•						
•			36,000	61,000	1,034	
Shanghai	Waigang Project	65%	46,000	64,000	834	
Jiangsu/ Suzhou	Mu Du Project	51%	36,000	75,000	1,343	
Jiangsu/ Suzhou	Xiangcheng District Project	51%	79,000	155,000	1,734	
Jiangsu/ Changzhou	Yan Cheng Project	51%	108,000	164,000	2,090	
Jiangsu/ Nanjing	Qixia District Project	49%	39,000	69,000	910	
Jiangsu/ Wuxi	Xinwu District Project	51%	77,000	151,000	973	
Zhejiang/ Hangzhou	Yuhang District Project	100%	9,000	12,000	223	
Zhejiang/ Hangzhou	Chongxian C4 Project	49%	36,000	75,000	1,005	
Zhejiang/ Hangzhou	Chongxian C5 Project	60%	49,000	100,000	1,365	
Bohai Rim Region						
Beijing	RK Yun He Shang Yuan	100%	33,000	57,000	408	
Hebei	Guan Project Phase I	45%	13,000	18,000	35	
Guangdong – Hong Kong – Mac	ao Bay Area					
Guangdong/ Guangzhou	Phoenix Residence	30%	58,000	154,000	2,595	
Other regions						
_	Economic Development Zone Project	49.9%	24,000	82,000	359	
Henan/ Zhengzhou	RK Slow City (Central China)	51%	249,000	248,000	355	
	Jiangsu/ Suzhou Jiangsu/ Changzhou Jiangsu/ Nanjing Jiangsu/ Wuxi Zhejiang/ Hangzhou Zhejiang/ Hangzhou Zhejiang/ Hangzhou Bohai Rim Region Beijing Hebei Guangdong – Hong Kong – Mac Guangdong/ Guangzhou Other regions Henan/ Zhengzhou	Yangtze River Delta Region Shanghai RK Shanghai Style+ Shanghai Waigang Project Jiangsu/ Suzhou Mu Du Project Jiangsu/ Suzhou Xiangcheng District Project Jiangsu/ Changzhou Yan Cheng Project Jiangsu/ Nanjing Qixia District Project Jiangsu/ Wuxi Xinwu District Project Zhejiang/ Hangzhou Yuhang District Project Zhejiang/ Hangzhou Chongxian C4 Project Zhejiang/ Hangzhou Chongxian C5 Project Bohai Rim Region Beijing RK Yun He Shang Yuan Hebei Guan Project Phase I Guangdong – Hong Kong – Macao Bay Area Guangdong/ Guangzhou Phoenix Residence Other regions Henan/ Zhengzhou Economic Development Zone Project	Provinces/ City Projects e interest Yangtze River Delta Region Shanghai RK Shanghai Style+ 52.5% Shanghai Waigang Project 65% Jiangsu/ Suzhou Mu Du Project 51% Jiangsu/ Suzhou Xiangcheng District Project 51% Jiangsu/ Changzhou Yan Cheng Project 51% Jiangsu/ Nanjing Qixia District Project 49% Jiangsu/ Wuxi Xinwu District Project 51% Zhejiang/ Hangzhou Yuhang District Project 100% Zhejiang/ Hangzhou Chongxian C4 Project 49% Zhejiang/ Hangzhou Chongxian C5 Project 60% Bohai Rim Region Beijing RK Yun He Shang Yuan 100% Hebei Guan Project Phase I 45% Guangdong - Hong Kong - Macao Bay Area Guangdong/ Guangzhou Phoenix Residence 30% Other regions Henan/ Zhengzhou Economic Development Zone Project 49.9%	Provinces/ City Projects e interest Land Area (sqm) Yangtze River Delta Region RK Shanghai Style+ 52.5% 36,000 Shanghai RK Shanghai Style+ 52.5% 36,000 Shanghai Waigang Project 65% 46,000 Jiangsu/ Suzhou Mu Du Project 51% 36,000 Jiangsu/ Suzhou Xiangcheng District Project 51% 79,000 Jiangsu/ Changzhou Yan Cheng Project 51% 108,000 Jiangsu/ Nanjing Qixia District Project 49% 39,000 Jiangsu/ Wuxi Xinwu District Project 51% 77,000 Zhejiang/ Hangzhou Yuhang District Project 100% 9,000 Zhejiang/ Hangzhou Chongxian C4 Project 49% 36,000 Zhejiang/ Hangzhou Chongxian C5 Project 49% 33,000 Beijing RK Yun He Shang Yuan 100% 33,000 Hebei Guan Project Phase I 45% 13,000 Guangdong - Hong Kong - Macao Bay Area 30% 58,000 <td colspa<="" td=""><td>Provinces/ City Projects e interest Land Area (sqm) GFA (sqm) Yangtze River Delta Region Shanghai RK Shanghai Style+ 52.5% 36,000 61,000 Shanghai Waigang Project 65% 46,000 64,000 Jiangsu/ Suzhou Mu Du Project 51% 36,000 75,000 Jiangsu/ Suzhou Xiangcheng District Project 51% 79,000 155,000 Jiangsu/ Changzhou Yan Cheng Project 51% 79,000 164,000 Jiangsu/ Nanjing Qixia District Project 49% 39,000 69,000 Jiangsu/ Wuxi Xinwu District Project 51% 77,000 151,000 Zhejiang/ Hangzhou Yuhang District Project 100% 9,000 12,000 Zhejiang/ Hangzhou Chongxian C4 Project 49% 36,000 75,000 Zhejiang/ Hangzhou Chongxian C5 Project 60% 49,000 100,000 Beijing RK Yun He Shang Yuan 100% 33,000 57,000 Hebei Guangdong Houg Kong – Macao Bay Area</td></td>	<td>Provinces/ City Projects e interest Land Area (sqm) GFA (sqm) Yangtze River Delta Region Shanghai RK Shanghai Style+ 52.5% 36,000 61,000 Shanghai Waigang Project 65% 46,000 64,000 Jiangsu/ Suzhou Mu Du Project 51% 36,000 75,000 Jiangsu/ Suzhou Xiangcheng District Project 51% 79,000 155,000 Jiangsu/ Changzhou Yan Cheng Project 51% 79,000 164,000 Jiangsu/ Nanjing Qixia District Project 49% 39,000 69,000 Jiangsu/ Wuxi Xinwu District Project 51% 77,000 151,000 Zhejiang/ Hangzhou Yuhang District Project 100% 9,000 12,000 Zhejiang/ Hangzhou Chongxian C4 Project 49% 36,000 75,000 Zhejiang/ Hangzhou Chongxian C5 Project 60% 49,000 100,000 Beijing RK Yun He Shang Yuan 100% 33,000 57,000 Hebei Guangdong Houg Kong – Macao Bay Area</td>	Provinces/ City Projects e interest Land Area (sqm) GFA (sqm) Yangtze River Delta Region Shanghai RK Shanghai Style+ 52.5% 36,000 61,000 Shanghai Waigang Project 65% 46,000 64,000 Jiangsu/ Suzhou Mu Du Project 51% 36,000 75,000 Jiangsu/ Suzhou Xiangcheng District Project 51% 79,000 155,000 Jiangsu/ Changzhou Yan Cheng Project 51% 79,000 164,000 Jiangsu/ Nanjing Qixia District Project 49% 39,000 69,000 Jiangsu/ Wuxi Xinwu District Project 51% 77,000 151,000 Zhejiang/ Hangzhou Yuhang District Project 100% 9,000 12,000 Zhejiang/ Hangzhou Chongxian C4 Project 49% 36,000 75,000 Zhejiang/ Hangzhou Chongxian C5 Project 60% 49,000 100,000 Beijing RK Yun He Shang Yuan 100% 33,000 57,000 Hebei Guangdong Houg Kong – Macao Bay Area

1 Strategically located high quality land bank

Total GFA: 7,350,000 sqm 2019 new acquired GFA: 1,485,000 sqm



2 Substantial recurring income from toll road business



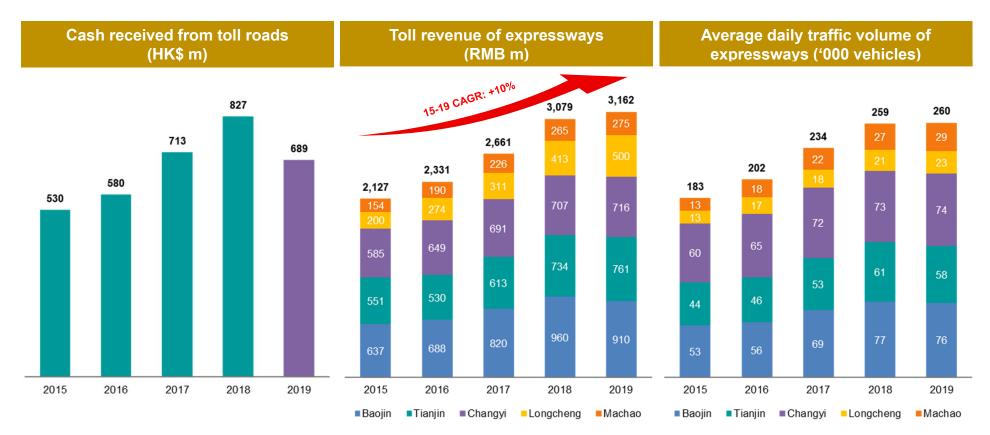
Diversified portfolio of 7 expressways – strategically located around the key national economic zones in China and Indonesia

Source: Company filings



2 Substantial recurring income from toll road business

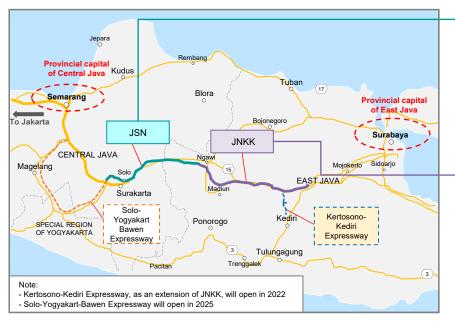
- ✓ Recurring cash flow stream cash received from toll road JVs in 2019 was HK\$689m
- √ Total traffic volume in Mainland China reached 95m vehicles and the toll revenue reached RMB3,162m, representing an increase of 3% as compared to 2018
- ✓ The toll revenue and traffic volume of the two Indonesian expressways in 2019 were RMB520m and 30,183 vehicles respectively





Completion of acquisition of 40% interest in two Indonesian toll roads

Toll roads are part of the Trans-Java expressway network connecting key cities such as Jakarta to Surabaya



JSN: Concession rights to Solo-Ngawi toll road



- Total length of 91km
- Concession period up to 2056

JNKK: Concession rights to Ngawi-Kertosono toll road



- Total length of 115km
- · Concession period up to 2066

- On 30 September 2019, Kings Key (an indirect subsidiary owned as to 75% by RKI) entered into conditional sale and purchase agreements with a subsidiary of Indonesian-listed PT Waskita Karya Tbk to which Kings Key agreed to purchase 40% equity interests in JSN and JNKK for an aggregate upfront consideration of Rp1,882 billion (approximately HK\$1,039.8m). Kings Key also purchases a shareholder's loan with accrued interest in one of the companies of approximately Rp289 billion (approximately HK\$160.1m)
- The acquisition was completed in December 2019
- As a result, Kings Key owns 40% of JSN and JNKK respectively, with existing shareholders PTJM and PTLMJ holding the remaining 40% and 20% in each of JSN and JNKK respectively

Note: JSN: PT Jasamarga Solo Ngawi, JNKK: PT Jasamarga Ngawi Kertosono Kediri, PTJM: PT Jasa Marga (Persero), PTLMJ: PT Lintas Marga Jawa

3 Impact of COVID - 19

Office (including home office) recommenced in early February 2020 for the preparation work

Property development business

- Substantial construction sites and sales offices have resumed to work in early March 2020
- The progress of 2020 property delivery is being closely monitored and the impact, if any, shall be manageable
- Impact of contracted sales is yet to be quantified but is expected to regain sales momentum
- Slight adjustment of government policies to release more liquidity to the property developers (i.e. allowing the earlier launch of pre-sales and release of the sales proceeds under monitoring)

Toll road business

- The Ministry of Transport of the PRC government announced on 16 February 2020 that there will be a general exemption for toll fees payment across the PRC till the work for prevention and control of epidemic ends
- The Group is monitoring the development of the outbreak and its corresponding impact





A Developer and Operator with Sustainable and Healthy Growth

Q&A Session



RK Shanghai Style Phase III in Shanghai



RK Yanjiang Riverside in Suzhou



Machao Expressway in Anhui

